



Corporate Governance Statement 2025

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Corporate Governance Statement

In 2025, Alma Media Corporation fully complied with the Finnish Corporate Governance Code for listed companies (Corporate Governance 2025), effective as of 1 January 2025. A Corporate Governance Statement, required by the Corporate Governance Code, is presented as a separate report in connection with the Financial Statements.

In addition, it is publicly available on Alma Media's website: www.almamedia.fi/en/investors/governance/corporate-governance. The Audit Committee of Alma Media Corporation's Board of Directors has reviewed the Corporate Governance Statement.

The statement will not be updated during the financial period, but up-to-date information on its sections is available on Alma Media's website: www.almamedia.fi/en/investors/governance/corporate-governance.

The Finnish Corporate Governance Code is downloadable from the website of the Securities Market Association: www.cgfinland.fi

Alma Media Group

Responsibility for Alma Media Group's management and operations belongs to the constitutional bodies required by the Limited Liability Companies Act: the General Meeting of Shareholders, which elects the members of the Board of Directors; and the President and CEO, who is appointed by the Board of Directors.

Alma Media Corporation's supreme decision-making body is the General Meeting of Shareholders, where shareholders exercise their decision-making power. The Board of Directors is responsible for the company's governance and its appropriate organisation. In its capacity as the Group's parent company, Alma Media Corporation is responsible for the Group's management, legal affairs, corporate restructuring, strategic planning, financial administration, human resources and facilities management, financing, ICT, internal and external communications as well as the Alma brand.

Alma Media Group has three reporting segments.

The **Alma Career** segment consists of the recruitment business and complementary services that respond to the needs of jobseekers and employers in 9 European countries.

The **Alma Marketplaces** segment is Alma Media's digital marketplaces and information services segment operating in Finland and Sweden. It provides leading housing marketplaces, commercial real estate services and mobility marketplaces. The segment also serves professionals in the housing and automotive markets with sales systems and offers extensive comparison and B2B services. In addition, Alma Marketplaces delivers comprehensive digital information and legal services for professionals, including the Business Insights and Legal Insights solutions.

Alma News Media is a pioneer in digital news and subscription-based business, supported by Alma Media's extensive digital advertising network. The segment comprises Finland's largest digital news media outlet, Iltalehti, the leading business news media Kauppalehti, as well as other journalistic brands of Alma Media, such as Talouselämä, Tekniikka & Talous and Arvopaperi. Alma News Media operates in Finland.

Alma Media's joint sales organisation (**Alma Media Solutions**) is a sales and development organisation serving advertiser customers across the Group's business segments.

Board of Directors of Alma Media Corporation

The Shareholders' Nomination Committee of Alma Media Corporation prepares a proposal for the General Meeting regarding the composition and remuneration of the Board of Directors. The Board of Directors shall comprise no fewer than three (3) and no more than nine (9) members elected by the Annual General Meeting. The term of office of a member of the Board shall be one (1) year, ending at the close of the Annual General Meeting following their election. The President and CEO of the company may not act as the Chair of the Board. There is no specific order of appointment of members of the Board. The Annual General Meeting decides on the remuneration and travel allowances of the members of the Board of Directors.

The Board Diversity Policy sets out the principles concerning the diversity of the Board of Directors. The principles are available in their entirety on the Alma Media website at www.almamedia.fi/en/investors/governance/board-of-directors.

Pursuant to the Board Diversity Policy, the Board of Directors and its members, as a group, shall have sufficient complementary expertise and experience on matters related particularly to the company's line of business and operations, the management of a listed company, financial statements and financial reporting, internal control and risk management, strategy, acquisitions and corporate governance.

The members of the Board of Directors shall represent diverse expertise and qualifications and the diversity of

the members' age and gender distribution, academic and professional backgrounds and experience of international business shall support the company's business and its development. Members of the Board of Directors shall possess the necessary qualifications and the opportunity to dedicate sufficient time to their duties as members of the Board. The number of members and composition of the Board of Directors shall enable the effective fulfilment of the Board's responsibilities. Both genders shall be represented on the Board of Directors.

The Company considers that the principles set for Board diversity have been well implemented, and that the background, experience, competence, as well as the age and gender distribution of the Board members have supported the Company's business success and its further development. Both genders are represented on the Board in a balanced manner, with the proportion of the underrepresented gender being 40%.

Composition of the Board and shareholdings of members

The Annual General Meeting 2025 elected the following members to the Board of Directors:

Catharina Stackelberg-Hammarén, Eero Broman, Marika Auramo, Heikki Herlin, Hanna Kivelä, Alexander Lindholm, and Ari Kaperi. The Chair of the Board was **Catharina Stackelberg-Hammarén** and the Deputy Chair was **Eero Broman**.



Catharina Stackelberg-Hammarén

Chair of the Board of Directors
Born: 1970
M.Sc. (Econ.)
Finnish citizen, female

Senior Vice President, Knowit Insight Oy
Member of the Board 2009-, Chair of the Nomination and Compensation Committee

Essential work experience

- Marketing Clinic Oy: Founder and Executive Chair 2019-2022
- Marketing Clinic Oy: Founder and CEO 2004-2019
- Coca-Cola Finland: Managing Director 2003-2004 and 2000-2002
- Coca-Cola AB: Managing Director 2002-2003
- Coca-Cola Nordic & Baltic Division: Marketing Director (Copenhagen) 2000
- Coca-Cola Finland: Consumer Marketing Manager 1996-2000
- Sentra plc: Marketing Manager 1994-1996

Principal positions of trust

- Harvia Oyj: member of the Board 2023-, Deputy Chair of the Board 2024-2025, Chair of the Board of Directors 2025-
- Royal Unibrew A/S: member of the Board 2019-

Independent of the company and its significant shareholders

Shareholding on 31 December 2025

37,060 Alma Media Corporation shares



Marika Auramo

Born: 1967
eMBA, BBA
Finnish citizen, female

CEO Vodafone Business
Member of the Board 2025-,
Member of the Nomination and Compensation Committee

Essential work experience

- SAP: Chief Business Officer, EMEA 2024, Interm Regional President, EMEA 2023, Chief Operating Officer, EMEA 2021-2023, Managing Director, SAP Nordic & Baltic Region, 2019-2021, SVP Global Chief Operation Officer 2017-2019, General Manager EMEA 2015-2017, Head of Innovation Sales, Nordic & Baltic 2014-2015, Country Manager, Finland 2010-2014

Principal positions of trust

- Digital Workforce Services: Member of the Board 2021-
- Qt Group: Member of the Board 2023- Member of the Board's Remuneration and Nomination Committee

Independent of the company and its significant shareholders

Shareholding on 31 December 2025

1,341 Alma Media Corporation shares



Eero Broman

Born: 1963
M.Sc. (Econ.)
Finnish citizen, male

CEO of Broman Yhtiöt Oy
Deputy Chair of the Board
Member of the Board 2022-,
Member of the Audit Committee until 10.4.2025

Essential work experience

- Broman Yhtiöt Oy: CEO 2019-
- Motonet Oy: CEO 2007-2016
- Broman Group Ltd: Director of Administration 1987-1995
- Broman Group Ltd: Vice President 1995-2016

Principal positions of trust

- Broman Group Ltd: Vice Chair of the Board 2022-, Chair of the Board 2013-2021, member of the Board 1987-
- Motonet Oy: member of the Board 2007-
- Suomalainen Kirjakauppa Oy: member of the Board 2013-
- Eventio Group: Chair of the Board 2019-2025
- Varma Mutual Pension Insurance Company: member of the Supervisory Board 2018-
- Otava: Member of the Board 2025-

Independent of the company, but not independent of its significant shareholder

Shareholding on 31 December 2025

368,026 Alma Media Corporation shares



Heikki Herlin

Born: 1990
Bachelor of Political Sciences
Finnish citizen, male

Chair of the Board of Mariatorp Oy
Member of the Board 2022-,
Member of the Nomination and Compensation Committee

Essential work experience

- Mariatorp Oy: CEO, Chair of the Board 2017-
- Tekir Oy: Communication Expert 2023-2024
- Freelancer: editor, producer 2015-2017

Principal positions of trust

- Reinvent Yellow: member of the Board 2018-
- Riikka Herlin Foundation: Chair of the Board 2017-
- IPR.VC: Member of the Board 2024-
- Siltala Publishing: member of the Board 2024-

Independent of the company, but not independent of its significant shareholder

Shareholding on 31 December 2025

19,465 Alma Media Corporation shares directly, and 15,675,473 Alma Media Corporation shares through Mariatorp Oy



Ari Kaperi

Born: 1960
M.Sc. (Econ.)
Finnish citizen, male

Member of the Board 2024–,
Chair of the Audit Committee

Essential work experience

- Nordea: Head of Group Credit Risk Management 2017–2022, Chief Risk Officer 2009–2017, Head of International and Institutional Banking 2008–2009
- Nordea: member of Group Executive Management 2008–2016
- Nordea: Country Senior Executive, Finland 2009–2022
- Nordea: Head of Regional Bank Central and Western Finland 2006–2008 and Head of Planning and Control, Corporate and Institutional Banking 2001–2006. Pohjola Insurance Group: other leadership and management positions 1998–2001. MeritaNordbanken 1998, Merita Bank 1995–1997, Union Bank of Finland 1985–1998

Principal positions of trust

- Tampere Energia Oy: Chair of the Board 2023–
- Cancer Foundation Finland: member of the Board 2024–
- Nordea: Chair/Vice Chair of Nordea Group's finance companies 2015–
- CapMan Plc: Member of the Board 2025–

Independent of the company and its significant shareholders

Shareholding on 31 December 2025
2,830 Alma Media Corporation shares



Hanna Kivelä

Born: 1974
M.Sc. Tech., MBA
Finnish citizen, female

Fujitsu Finland and Estonia, Managing Director, VP, 2022–
Member of the Board 2025–,
Member of the Audit Committee

Essential work experience

- Google: Sector Lead, Netherlands and Booking.com 2017–2021, interim Country Manager Google Finland 2014–2017
- Anders Inno Oy: VP, CCO; Partner and Board Member 2012–2013
- Talentum Plc: Vice President, Customer relationships and R&D 2010–2012, Director, Nordic Online & IT 2007–2010

Principal positions of trust

- Lindström Group: Vice Chair of the Board 2022–
- Excellence Finland: Vice Chair of the Board 2022–
- Technology Industry Finland: Vice Member of the Board 2022–2025, Vice Chair of the Board 2026–
- Confederation of Finnish Industries (EK): Member of the Board 2026–
- Digipooli: Chair of the Board 2025–2026

Independent of the company and its significant shareholders

Shareholding on 31 December 2025
1,341 Alma Media Corporation shares



Alexander Lindholm

Born: 1969
BBA
Finnish citizen, male

Otava Group, CEO 2010–
Member of the Board 2018–,
Member of the Audit Committee

Essential work experience

- Yhtyneet Kuvalehdet / Otavamedia: CEO 2008–2012
- Yhtyneet Kuvalehdet: Publishing Director 2005–2007
- Yhtyneet Kuvalehdet: Sales Director 2001–2004

Principal positions of trust

- Yhtyneet Kuvalehdet Oy/Otavamedia Oy: member of the Board/Chair 2008–
- Otava Publishing Company Ltd: Chair of the Board 2010–
- Suomalainen Kirjakauppa Ltd: Chair of the Board 2011–
- Storia Oy: Chair of the Board 2013–
- Storytel AB: member of the Board 2023–

Independent of the company, but not independent of its significant shareholder

Shareholding on 31 December 2025
10,060 Alma Media Corporation shares



Member until 10 April 2025

Peter Immonen

Born: 1959
M.Sc. (Econ.)
Finnish citizen, male

Chair of the Board of WIP Asset Management Oy 2005-
Member of the Board 2018 – 10 April 2025,
Chair of the Nomination and Compensation Committee until 10
April 2025

Essential work experience

- WIP Asset Management Oy: Chair of the Board 1995-2001 and 2005-, Managing Director 2002-2005

Principal positions of trust

- Mariatorp Oy: Member of the Board 2015-
- Wipunen varainhallinta Oy: Member of the Board 2005-
- Dasos Capital Oy: Member of the Board 2010-
- Finsilva Oyj: Member of the Board 2015-
- Stiftelsen Svenska Handelshögskolan: Member of the Board 2019-

Independent of the company, but not independent of its significant shareholder

Shareholding on 10 April 2025

8,719 Alma Media Corporation shares



Member until 10 April 2025

Esa Lager

Born: 1959
LL.M., M.Sc. (Econ.)
Finnish citizen, male

Member of the Board 2014 - 10 April 2025
Chair of the Audit Committee until 10 April 2025

Essential work experience

- Outokumpu Group: deputy CEO 2011-2013
- Outokumpu Group: Chief Financial Officer (CFO) 2005-2013
- Outokumpu Group: Director, Financing and Administration 2001-2004, Director Financing 1995-2000, Vice President 1991-1994
- Kansallis-Osake-Pankki: various expert and managerial positions (Head Office foreign operations and the London branch) 1984-1990

Principal positions of trust

- SATO Oyj: Member of the Board 2016-, Chair of the Board 2015-2016, Vice Chair of the Board 2014-2015
- Ilkka Oyj: Member of the Board 2011-2025, Vice Chair of the Board 2014-2025
- GRK Infra Oy: Member of the Board 2020-

Independent of the company, but not independent of its significant shareholder

Shareholding on 10 April 2025

22,544 Alma Media Corporation shares



Member until 10 April 2025

Kaisa Salakka

Born: 1979
M.Sc. (Econ.)
Finnish citizen, female

Illusian Founder Office, Director 2025-
Member of the Board 2022 - 10 April 2025

Essential work experience

- Wolt: VP, Product Management 2022-2024
- Unity: Director, Research Labs 2020-2022
- Unity: Director, Product Management 2016-2020
- Unity: Senior Product Manager 2015-2016
- Omnia: Director, Product Management 2015 and Director, Data Analytics 2014
- Comptel: General Product Director 2013-2014 and Director, Analytics Technical Sales 2012
- Xtract: Vice President, Professional Services 2006-2012 and Project Manager 2005-2006

Principal positions of trust

- Remedy Entertainment: member of the Board 2022-
- Hive Helsinki: member of the Board 2022-

Independent of the company and its significant shareholders

Shareholding on 10 April 2025

4,414 Alma Media Corporation shares

It is the duty of the members of the Board of Directors to provide the Board of Directors with sufficient information for the assessment of their competence and independence. All of the Board Members are assessed to be independent of the company. All of the Board members, with the exception of Eero Broman, Heikki Herlin, and Alexander Lindholm, are also assessed to be independent of the company's significant shareholders. The Board members are assessed to be dependent of the company's significant shareholders based on the following grounds: Eero Broman is a member of the Board of Otava Ltd., Heikki Herlin is the Chair of the Board of Directors of Mariatorp Oy, and Alexander Lindholm is the CEO of Otava Group.

Tasks and responsibilities of the Board of Directors

The Board of Directors is responsible for the company's governance and the due organisation of its operations. The tasks and responsibilities of the Board of Directors are determined by the Finnish Limited Liability Companies Act and the Articles of Association. The detailed working of the Board of Directors is set out in the Board's Charter. Principal tasks of the Board of Directors include confirming the Group's strategy and objectives as well as deciding on significant investments and acquisitions. The Board of Directors monitors the Group's performance through monthly reports and other

information provided by the Group's management. The company ensures that all members of the Board of Directors receive adequate information on Alma Media's operations, operating environment and financial position. New members of the Board of Directors are familiarised with Alma Media's operations.

The duties of the Board of Directors include:

- confirming the Group's strategy and objectives, monitoring their implementation, and, if required, initiating corrective action;
- considering and approving the interim reports, the financial statements and the sustainability report;
- approving strategically significant corporate and real estate acquisitions and disposals as well as investments according to separate investment instructions;
- deciding on Alma Media Corporation's capital financing programmes and operations according to a separate treasury policy;
- approving Alma Media Corporation's dividend policy and submitting a dividend proposal to the General Meeting of Shareholders;
- annually reviewing the main risks associated with the company's operations and the management of these risks; if necessary, giving the President and CEO instructions on how to deal with them, and, if required, initiating corrective action;

- approving the principles for the advance approval of non-audit services provided by the auditor;
- appointing and, if required, dismissing the President and CEO;
- deciding on the Nomination and Compensation Committee's proposal for the terms of employment of the President and CEO and the other members of the Group Executive Team;
- confirming the company's organisation based on the CEO's proposal;
- confirming the terms of employment of the CEO's direct subordinates based on the CEO's proposal;
- based on the President and CEO's proposal, confirm the appointment and dismissal of the Editors-in-Chief of newspapers and magazines with significant revenue and circulation;
- holding a meeting with the company's auditors at least once a year;
- deciding on matters that are exceptional and have wide-ranging consequences;
- making decisions on such activities within the inner circle that are not part of the company's regular activities or which diverge from normal commercial conditions;
- considering other matters that the Chair of the Board and President and CEO have agreed to be included in the charter for the Board's meeting. Other Board members are also entitled to put a

- matter before the Board by notifying the Chair of such a matter;
- representing the company and entitling individuals to represent the company, as well as deciding on procurations;
- approving the principles underlying the donation of sums to good causes.

The Board's Charter is available in full on the Alma Media website:
www.almamedia.fi/en/investors/governance/board-of-directors

The Board convenes approximately 12 times a year according to a previously confirmed timetable and, in addition, whenever necessary. Most meetings are connected with the publication of the company's financial statements and interim reports. Part of the meetings are focused on strategy, and at these meetings the Board discusses the Group's future scenarios and confirms the strategy for each strategy period. In 2025, the Board met 11 times. The attendance of each member is shown in the table below.

Assessment of the Board's performance

In 2025, the Board of Directors evaluated its performance and working methods through self-assessment.

Permanent committees

The Board of Directors has established two permanent committees: the Audit Committee and the Nomination and Compensation Committee. At its constitutive meeting after the Annual General Meeting, the Board of Directors elects the members of these committees from among the Board members. The Board of Directors confirms a written Charter

for the committees. The committees report to the Board of Directors.

Audit Committee

The Board of Directors has appointed the Audit Committee to monitor the company's internal control systems. The work of the Audit Committee includes tasks such as evaluating compliance with laws and regulations;

evaluating and monitoring the financial reporting process and financial statements reporting, including compliance with standards concerning financial statements; monitoring the auditing process; approving, in accordance with the principles confirmed by the company's Board of Directors, or giving advance authorisation to the Chair of the Audit Committee to approve, all permitted non-audit services provided by the auditor, including their scope and the estimated fees payable for them; and monitoring significant financial, financing and tax risks; and monitoring the company's fiscal position.

The committee also monitors the procedures related to the digital reporting of sustainability information, as well as the identification of data reported in accordance with sustainability reporting standards.

The committee reviews significant findings made by the statutory auditors and sustainability assurance providers, as well as management's responses thereto. In addition, the duties of the Audit Committee include, among other things, approving, in accordance with the principles confirmed by the Board of Directors, or authorising the Chair of the Audit Committee to pre-approve, all non-audit services provided by the auditor that are not prohibited services, including their scope and estimated fees, as well as monitoring significant financial, financing and tax risks.

The Audit Committee is required to process the company's central approval and operational instructions for investments and funding, for example. In addition, the Audit Committee monitors processes and risks related to IT security and processes any messages received through the Group's ethical reporting – the whistleblowing channel. The Audit Committee also monitors and evaluates the independence of the auditor and, in particular, the auditor's provision of non-audit services.

The members of the Audit Committee shall have the expertise and experience required for the duties of the Committee, and at least one member shall have special expertise in accounting or auditing. As a whole, the Audit Committee must possess sufficient expertise and experience in the tasks of the Audit Committee as well as the company's operating environment.

At its constitutive meeting after the Annual General Meeting, the Board of Directors elects a minimum of three members to the Audit Committee from among the Board members, who then elect a Chair for the Committee. The Audit Committee meets at least four times a year.

From 10 April 2025, the members of the Audit Committee were **Ari Kaperi, Alexander Lindholm and Hanna Kivelä. Ari Kaperi**

Name	Role	Attendance at Board meetings
Catharina Stackelberg-Hammarén	Chair	11
Eero Broman	Deputy Chair	10
Marika Auramo	Member since 10 April 2025	8
Heikki Herlin	Member	11
Peter Immonen	Member until 10 April 2025	3
Ari Kaperi	Member	11
Hanna Kivelä	Member since 10 April 2025	8
Esa Lager	Member until 10 April 2025	3
Alexander Lindholm	Member	11
Kaisa Salakka	Member until 10 April 2025	3

was the Chair of the Audit Committee. The Audit Committee’s meetings are attended by the company’s Auditor, the Group’s Chief Financial Officer and General Counsel. Matters to the Committee are presented by the CFO.

The Charter of the Audit Committee is available in full on the Alma Media website: www.almamedia.fi/en/investors/governance/board-of-directors.

The Audit Committee met six times in 2025. The attendance of each member is shown in the table below.

Name	Role	Attendance at Audit Committee meetings
Esa Lager	Chair until 10 April 2025	2
Eero Broman	Member until 10 April 2025	2
Ari Kaperi	Member, Chair since 10 April 2025	6
Alexander Lindholm	Member since 10 April 2025	4
Hanna Kivelä	Member since 10 April 2025	3

Nomination and Compensation Committee

At its constitutive meeting after the Annual General Meeting, the Board of Directors elects the members to the Nomination and Compensation Committee from among the Board members. The Nomination and Compensation Committee comprises at least three members, who elect a Chair for the Committee.

On 10 April 2025, **Catharina Stackelberg-Hammarén, Heikki Herlin, and Marika Auramo were elected as members of the Nomination and Compensation Committee.** **Catharina Stackelberg-Hammarén** was the Chair of the committee.

The principal task of the Nomination and Compensation Committee is to prepare matters for the Board concerning appointments, compensation, incentive systems, the self-evaluation of the Board and the development of good governance. In the Nomination and Compensation Committee, the matters concerning compensation are presented by the President and CEO.

The Charter of the Nomination and Compensation Committee is available in full on the Alma Media website: www.almamedia.fi/en/investors/governance/board-of-directors

The Nomination and Compensation Committee met four times in 2025 to consider matters according to its Charter. The attendance of each member is shown in the table below.

Name	Role	Attendance at Nomination and Compensation Committee meetings
Peter Immonen	Chair until 10 April 2025	2
Alexander Lindholm	Member until 10 April 2025	2
Catharina Stackelberg-Hammarén	Member, Chair since 10 April 2025	4
Heikki Herlin	Member since 10 April 2025	2
Marika Auramo	Member since 10 April 2025	1

The Shareholders' Nomination Committee

The Nomination Committee's duties include preparing proposals related to the election and remuneration of the members of the Board of Directors to the Annual General Meeting.

The Shareholders' Nomination Committee consists of four members appointed by Alma Media's four largest shareholders, and the members elect a Chair from among their number.

More information on the members of the Shareholders' Nomination Committee of Alma Media Corporation in 2025 is presented in the table.

The Shareholders' Nomination Committee met two times during its term of office in 2025-2026: in November 2025 and in January 2026. All members of the Nomination Committee attended all of the meetings.

On 27 January 2026, the Shareholders' Nomination Committee issued a proposal to the Annual General Meeting to be held on 9 April 2026.

Name	Role
Henrik Ehrnrooth Born: 1954, B.Sc. (Forest Econ.), M.Sc. (Econ.) Chair of the Board of Directors, Otava Oy Member of the Board of AFRY AB (publ) Shareholding on 31 December 2025: 0 Alma Media Corporation shares	Chair
Timo Aukia Born: 1973, M.Sc. (Econ.) Managing Director, Jaakko Aukia Oy Shareholding on 31 December 2025: 5,246 Alma Media Corporation shares	Member
Heikki Herlin Born: 1990, Bachelor of Political Sciences Chair of the Board of Directors, Mariatorp Oy Shareholding on 31 December 2025: 19,465 Alma Media Corporation shares	Member
Rami Vehmas Born: 1975, MBA Chief Equities Officer, Ilmarinen Mutual Pension Insurance Company Shareholding on 31 December 2025: 0 Alma Media Corporation shares	Member
Catharina Stackelberg-Hammarén Born: 1970, M.Sc. (Econ.) Senior Vice President, Knowit Insight Oy Chairman of the Board of Directors of Alma Media, Member of the Board 2009-, member of the Nomination and Compensation Committee Shareholding on 31 December 2025: 37,060 Alma Media Corporation shares	Expert member during the term 2025-2026

President & CEO and Group Executive Team of Alma Media Corporation

The President and CEO of Alma Media Corporation is Kai Telanne, M.Sc. (Econ.), born 1964.

The President and CEO is responsible for the day-to-day management of the company in accordance with the guidelines and instructions of the Board of Directors. The President and CEO is responsible for the company's accounts conforming to legislation and its assets being reliably managed. The President and CEO must supply all the information necessary for the appropriate working of the Board of Directors to the Board or any of its members.

The President and CEO may undertake matters that are exceptional or have wide-ranging consequences with regard to the scope and nature of the company's business only through authorisation by the Board of Directors or in circumstances in which it is not possible to wait for the Board's decision without causing essential damage to the company's operation. In the latter case, the Board must be notified of the action taken as soon as possible.

The President and CEO, Mr Kai Telanne, is supported by a Group Executive Team, in 2025 comprising Santtu Elsinen (Executive Vice President, Alma Marketplaces); Vesa-Pekka Kirsi (Executive Vice President, Alma Career); Juha-Petri Loimovuori (Executive Vice President, Alma News Media); Tiina Kurki (Executive Vice President, Alma Media Solutions); Tommi Raivisto (CDO); Merja Ristilä (Executive Vice President,

Human Resources); Mikko Korttila (General Counsel), Elina Kukkonen (Executive Vice President, Communications and Brand); and Taru Lehtinen (CFO). The members of the executive team take turns acting as secretary to the Group Executive Team.

The Group Executive Team prepares the monthly reports, investments, Group guidelines and policies, the strategy and other long-term plans, action plans covering the following 12 months and the financial statements for confirmation by the Board of Directors. The Group Executive Team met 26 times in 2025.



Kai Telanne

Born: 1964
M.Sc. (Econ.)

President and CEO, Chair of the Group Executive Team

In the current position 2005-
Member of the Group Executive Team 2005-

Essential work experience

- Kustannus Oy Aamulehti: Managing Director 2001-2005
- Kustannus Oy Aamulehti: Deputy Managing Director 2000-2001
- Kustannus Oy Aamulehti: Marketing Director 1999-2000
- Suomen Paikallissanomat Oy: Marketing Director 1996-1999
- Kustannus Oy Aamulehti: Marketing Manager 1993-1996
- Kustannus Oy Aamulehti: Sales Manager 1991-1993
- Kustannus Oy Aamulehti: Research Manager 1990-1991
- Nokian Paperi Oy: Product Manager 1989-1990

Principal positions of trust

- Teleste Corporation: Member of the Board 2008-
- ETLA Economic Research: Member of the Board 2023-
- Sara Hildén Foundation, Chair of the Board 2023-
- Robit Plc: Member of the Board 2024-

Shareholding on 31 December 2025

392,333 Alma Media Corporation shares



Santtu Elsinen

Born: 1972
B.Sc.-level studies in Economics

Executive Vice President, Alma Marketplaces

In the current position 2024-
Member of the Group Executive Team 2016-

Essential work experience

- Alma Media Corporation: Senior Vice President, Alma Consumer 2023-2024
- Alma Media Corporation: Chief Digital Officer (CDO) 2016-2023
- Talentum Oyj: Business Development Director, member of extended Group Management Team 2012-2016
- Trainers' House Oyj: Vice President, Business Development, member of the Management Team 2011-2012
- Satama Interactive Oyj: Director, Business Development, 2005-2010
- Quartal Oy: Chair of the Board of Directors 2000-, CEO 2011-, Business Development Director 1998-2005, Creative Director 1997-1998
- Kauppamainos Bozell Oy: Director, Digital media, 1997
- Specialist positions at advertisement agencies and the media, 1994-1996

Principal positions of trust

- Digia Corporation: member of the Board of Directors and Audit Committee 2018-, Chair of the Nomination Committee 2023-, Chair of the Audit Committee 2023-
- Digital and Population Data Services Agency: member of the Advisory Board 2023-
- Mediapooli: Chair of the Management Team 2023-2025, Member of the Management team 2026-

Shareholding on 31 December 2025

58,240 Alma Media Corporation shares directly and 10,100 Alma Media Corporation shares through Winterfell Capital Oy



Vesa-Pekka Kirsi

Born: 1969
BA

Executive Vice President, Alma Career

In the current position 2021-
Member of the Group Executive Team 2019-

Essential work experience

- Fonecta Ltd.: Business Unit Director, B2B business unit, and member of the executive management team 2016-2019, Fonecta Markets, Vice President and member of the executive management team 2011-2016
- Openbit Oy/Tanla Solutions Ltd.: Vice President, Sales 2008-2011
- Nokia Corporation: Head of Nokia Games Publishing 2004-2007, Senior Manager Games Application Forum Nokia 2002-2004
- Riot Entertainment Ltd: Head of Product Development and Publishing Director 2000-2002
- Hewlett-Packard Oy: Program Manager 1998-2000
- Dava Ltd: Product Marketing Manager 1996-1998

Principal positions of trust

- Salama BidCo Oy: member of the Board 2022-
- Salama TopCo Oy: member of the Board 2022-

Shareholding on 31 December 2025

18,140 Alma Media Corporation shares



Mikko Korttila

Born: 1962
Master of Laws, Master of Laws trained on the bench, eMBA

General Counsel, Legal Affairs, M&A and Corporate Development

Secretary to the Board of Directors of Alma Media Corporation
In the current position 2007-
Member of the Group Executive Team 2008-

Essential work experience

- Raisio plc: Executive Vice President and General Counsel, member of the Executive Committee 2003-2007
- Raisio plc: Executive Vice President, HR and Legal; General Counsel, member of the Executive Committee 2001-2003
- Raisio plc: Legal Counsel, Chemicals and Benecol divisions 1997-2001
- Attorney-at-Law 1990-1997

Principal positions of trust

- Member of the Securities Market Association's Market Practice Committee, 2026-,
- Securities Market Association, Member of the Takeover Board 2019-2025

Shareholding on 31 December 2025

44,567 Alma Media Corporation shares



Elina Kukkonen

Born: 1970
 Doctor of Business
 Administration DBA (KTT)

Executive Vice President, Communications and Brand

In the current position 2017-
 Member of the Group Executive Team 2017-

Essential work experience

- Alma Media Corporation: Marketing Director, Alma Media Solutions, 2015-2018
- Kauppalehti Oy: Marketing Manager, 2006-2015
- Gant/Profashion Oy: Product Manager, 2006
- C More Entertainment / Canal+, Sweden: Marketing Manager 2006
- Kustannus Oy Aamulehti: Marketing Manager, 2003-2006
- Kustannus Oy Aamulehti: Specialist positions, 1999-2003

Principal positions of trust

- Media Industry Research Foundation of Finland: Chair of Labour Market Committee 2023-, Chair of the Board 2023-, Deputy Chair of the Board 2022-2023, Member of the Labour Market Committee 2019-2023

Shareholding on 31 December 2025

32,892 Alma Media Corporation shares



Tiina Kurki

Born: 1970
 M.Sc. (Econ.)

Executive Vice President, Alma Media Solutions

In the current position 2015-
 Member of the Group Executive Team 2017-

Essential work experience

- Alma Media Corporation: Senior Vice President, Alma Media Solutions 2015-
- Kauppalehti Ltd: Director, Sales and Marketing 2013-2015
- Ittalehti Oy: Director, Sales and Marketing 2008-2013
- Ittalehti Oy: Director, Customer Relations 2006-2008
- Ittalehti Oy: Sales Manager 2004-2006

Principal positions of trust

- Pihlajalinna: member of the Board 2023-

Shareholding on 31 December 2025

81,857 Alma Media Corporation shares



Taru Lehtinen

Born: 1977
 M.Sc. (Econ.)

Chief Financial Officer

In the current position 2023-
 Member of the Group Executive Team 2023-

Essential work experience

- Alma Talent: Director, Head of Alma Talent Services 2021-2023
- Alma Talent: Director, Head of Alma Talent Information Services 2019-2020
- Alma Media Corporation: Director, Reporting & Planning 2017-2019
- Alma Media Corporation: Group Financial Manager 2011-2017
- Alma Media Corporation: Group Reporting Manager 2008-2010
- Ernst & Young Oy: Auditor 2001-2008

Principal positions of trust

- Member of the Finance Committee of the Finmedia, 2024-

Shareholding on 31 December 2025

17,000 Alma Media Corporation shares



Juha-Petri Loimovuori

Born: 1964
M.Sc. (Econ.)

Executive Vice President, Alma News Media

In the current position 2024-
Member of the Group Executive Team 2006-

Essential work experience

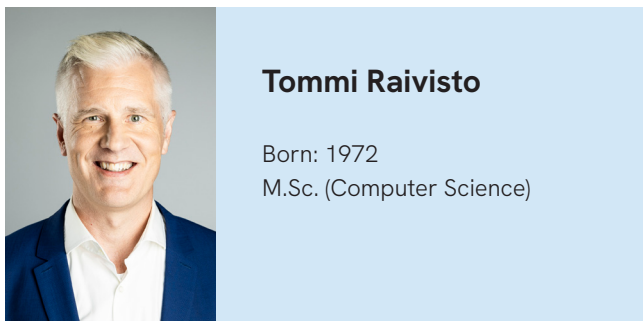
- Alma Talent Oy: Managing Director 2016-2024
- Alma Media Corporation: Director, Kauppalehti Group, 2006-2015
- Alma Media: Director, Media Sales 2004-2006
- Kustannus Oy Aamulehti: Director, Media Sales 2002-2006

Principal positions of trust

- Finmedia: Deputy Chair of the Board 2024-, Member of the Board, Chair of the committee for labour market issues 2017-2024

Shareholding on 31 December 2025

135,506 Alma Media Corporation shares



Tommi Raivisto

Born: 1972
M.Sc. (Computer Science)

Chief Digital Officer (CDO)

In the current position 2023-
Member of the Group Executive Team 2023-

Essential work experience

- KONE Oyj: Chief Technology Architect 2020-2023
- Helvar Oy: Chief Technology Officer 2017-2020, Chief Digital Officer 2016-2017
- HERE Technologies GmbH: Vice President, Map Platform Services 2013-2015
- Nokia Inc.: Vice President, Services R&D 2010-2013, Director of Technology Strategy & Architecture 2008-2009
- Nokia Oyj: Head of Software Technology 2004-2007, mobile services product development roles 1997-2003

Principal positions of trust

- Finmedia: Member of the Technology Committee

Shareholding on 31 December 2025

13,000 Alma Media Corporation shares



Merja Ristilä

Born: 1970
M.Sc. (Econ.)

Executive Vice President, Human Resources

In the current position 2023-
Member of the Group Executive Team 2023-

Essential work experience

- Alma Career Oy: Head of HR 2021-2023
- Alma Career Oy: HR Manager 2018-2021
- F-Secure Oy: HR Manager 2010-2018
- Nokia Siemens Networks Oyj: HR Consultant 2007-2010
- Nokia Oyj: HR Consultant 2006-2007

Principal positions of trust

-

Shareholding on 31 December 2025

1,000 Alma Media Corporation shares

Insider Management

Alma Media Corporation's Board of Directors approved Alma Media Group's current Guidelines for Insiders on 24 April 2025. The Guidelines for Insiders are based on the Market Abuse Regulation, Level 2 European Commission Regulations and the rules and guidelines issued by the European Securities and Markets Authority (ESMA), and they supplement the valid provisions of NASDAQ Helsinki Ltd's Guidelines for Insiders, Chapter 51 of the Finnish Criminal Code, the Finnish Securities Markets Act and the regulations and guidelines issued by the Finnish Financial Supervisory Authority regarding the management and handling of insider information.

Insiders are divided into two categories at Alma Media Corporation: managers subject to the notification obligation and project insiders.

At Alma Media Corporation, the following shall be considered managers subject to the notification obligation: the Chair of the Board and the Deputy Chair, the members of the Board and any deputy members, the CEO and any deputies to the CEO, and the members of the Group Executive Team. Managers subject to the notification obligation shall not

trade in the company's financial instruments before the publication of the company's interim reports and financial statement release within a time frame beginning 30 days before the publication of the interim reports and the financial statement release and ending on the day following the publication date ("closed window"). Project insiders shall not trade in Alma Media Corporation's financial instruments until the project in question has ended.

Alma Media Corporation has further decided that the persons involved in the preparation and drafting of Alma Media Corporation's interim reports and financial statement releases Permanent insiders must not trade with financial instruments issued by the Company before the publication of the company's interim reports and financial statement releases within a time frame beginning 30 days before the publication of the interim reports and the financial statement release and ending on the day following the publication date ("extended closed window"). The extended closed window also applies to persons who, in the course of performing their duties, obtain information on Alma Media Group's sales figures or the sales figures of a business unit that has material significance

to the result of the Alma Media Group as a whole.

Alma Media Corporation uses an ethical reporting channel, Alma-Whistleblow, which is intended for employees and third parties to report suspected incidents of criminal activity and misconduct that cannot, for some reason, be communicated directly to Alma Media's responsible persons or if the person submitting the report wishes to remain anonymous. The whistleblowing channel can also be used to report suspected violations of securities market regulations.

Alma Media Corporation shall disclose transactions by managers and their closely associated persons involving the company's financial instruments by issuing a stock exchange release in accordance with the Market Abuse Regulation.

Information concerning the shareholdings of the company's management is updated every day on the Alma Media website: www.almamedia.fi/en/investors/share-and-shareholders/insider-shareholdings.

The Company's General Counsel is responsible for the insider management of the Alma Media Group.

Related party transactions

The Group's parent company, subsidiaries, associated companies and joint ventures included in Alma Media's related parties. Pursuant to IAS 24, the Group's related parties consist of its Board of Directors, the CEO and the Deputy CEO of the parent company and the managing directors of the major subsidiaries as well as the other executives of the Group and the Group's key shareholders who exercise control or significant influence over the decision-making processes relating to the finances and business of the parent company or significant subsidiary.

The close family members of the aforementioned persons are also considered to be related parties of the Group.

The related parties also include Alma Media shareholders who own more than 20 per cent of the Group's shares or the total number of votes carried by the Group's shares.

The Group maintains a record of its related parties in order to identify transactions with related parties. Transactions with related parties are monitored using the Group's

reporting system. Related party transactions that are not part of the ordinary course of the Group's business or are not carried out on an arm's length basis are subject to a decision by the Board of Directors.

Related party transactions and the nature of their terms is assessed on a case-by-case basis and in relation to the Group's ordinary course of business and the arm's length principle as well as the industry's generally observed and accepted market practices.

To organise the identification, reporting and monitoring of related party transactions, the Board of Directors has assigned the Audit Committee to monitor transactions by the Group's management and their related parties and any potential conflicts of interest involved therein. The Audit Committee monitors and evaluates the degree to which contracts and other legal transactions between the Group and its related parties comply with the legal requirements for being part of the ordinary course of business and being conducted on an arm's length basis. The CEO reports all related party transactions to the Audit Committee annually. The Group has issued guidelines for the members of the Group Executive Team on the identification of related party transactions and they are obligated to notify the Group in advance of any contracts and legal transactions they plan to carry out with Group companies.

The Group reports any transactions with related parties annually in its Report by the Board of Directors and the notes to the financial statements in accordance with the Limited Liability Companies Act and the legislative provisions governing the preparation of financial statements. The Group publishes related party transactions in the manner stipulated by the Securities Market Act, the rules of the stock exchange and the Market Abuse Regulation.

During the financial year, Alma Media did not have related party transactions that deviated from the Group's normal business operations or were not made on market or market-equivalent terms.

Internal control and risk management systems in financial reporting

Internal control

Internal control is an integral part of Alma Media Group's governance and management system. It covers all functions and organisational levels of the Group. The purpose of supervision is to provide sufficient assurance that the Group can achieve its strategic objectives and that operations are managed in accordance with the Group's principles, regulations and ethical guidelines. Internal control is not a separate process, but an integrated part of the Group's op-

erations, covering all Group-wide policies, guidelines and systems.

The CEO is responsible for organising internal control, but the operational implementation is delegated to the Group CFO, who manages and develops financial reporting and risk management. The Group's financial administration is responsible for the implementation and steering of internal control practices for business units. Internal control is based on the Group's compliance frame-

work, which includes governance models, policies, principles and codes of conduct. The Compliance framework ensures that the Group's operations are in line with legal and ethical requirements and supports risk management and financial reporting.

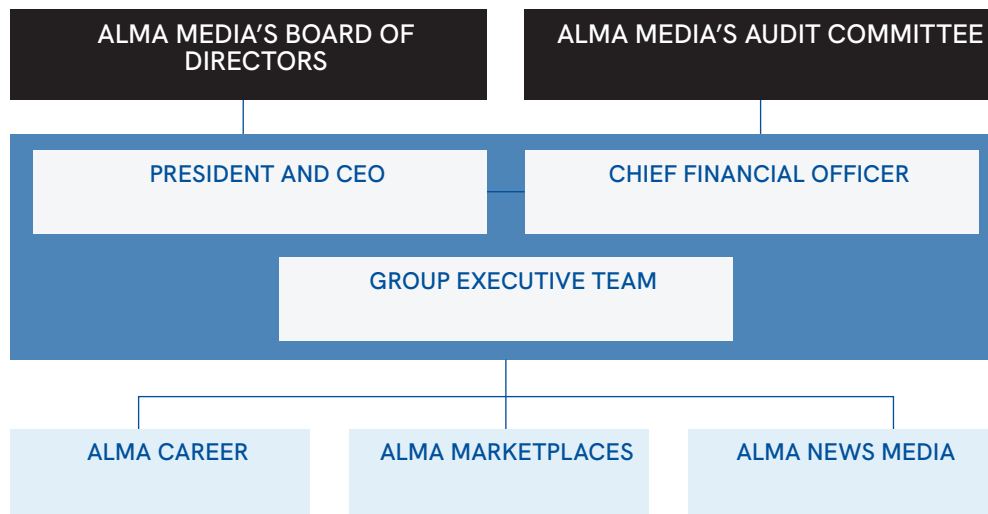
Internal Control Elements

In addition to financial reporting, Alma Media's internal control also covers other key areas of the business. Statutory compliance is ensured in accordance with the Group's Code of Conduct, covering regulatory compliance, data protection practices (GDPR) and antitrust requirements. The supervision of information security and data protection focuses on the implementation of the Group's information security policy and the protection of business-critical data. Business process control ensures the efficiency of operational processes and compliance with guidelines throughout the organisation. Supervision of procurement processes and investments ensures that they comply with the Group's approval principles and risk management policies. In addition, the internal control framework covers the principles of responsible marketing and reliable journalism, which ensure transparency and ethics in the Group's publishing activities.

Financial reporting

The Board of Directors and the President and CEO carry the overall responsibility for organising the internal control and risk management systems for financial reporting. The President and CEO, members of the Group Executive Team and the heads of the business units are responsible for ensuring that the accounting and administration of their respective segments comply with legislation, the Group's operating principles and the guidelines and instructions issued by Alma Media Corporation's Board of Directors. In Alma Media Group, the control over business unit administration and accounting is centralised in the Group's financial administration. The financial administration monitors and gives guidance regarding internal control measures and practices, based on the Group's operating principles and guidelines. The financial administration, working under the Group CFO, is the centralised source of financial statement data required by external accounting, as well as the analyses and result reports to Group and business unit management teams for monitoring the profitability of business operations. The Group's internal control practices ensure the correctness of financial reporting within the Group. Risks related to financial reporting are managed with the help of the Group's

Alma Media's internal control and risk management organisation



accounting manual, finance and investment policy, acquisition guidelines and internal control.

Alma Media Group follows the International Financial Reporting Standards (IFRS) approved for use within the European Union. Guidelines for financial reporting and accounting principles are collected in an accounting manual that is updated as standards change, as well as the financial department guidelines that are applied in all Group companies. Group accounting is responsible for the monitoring and observance of the financial reporting standards as well as maintaining financial reporting principles and communicating them to the business units.

Risk management

Risk management is part of Alma Media Corporation's financial reporting process and one of the company's significant measures of internal control. At Alma Media Group, the task of risk management is to continuously evaluate and monitor all business opportunities and threats and to manage risks to ensure the achievement of objectives and business continuity.

The Board of Directors carries the primary responsibility for Alma Media's risk management. The Board of Directors considers the most significant identified risks and is in

charge of defining the Group's risk appetite and risk tolerance. The Audit Committee prepares for the Board of Directors the risk management principles of the Group and monitors the efficiency of the risk management systems.

The Audit Committee also discusses the management reports on significant risks and the company's exposure to them and it considers the plans to minimise risks.

The CEO, the Group Executive Team and other managers in the Group at all organisational levels are responsible for daily risk management. In each business unit, a member of the unit's executive group, usually the person in charge of the finances, is responsible for risk management and reporting on risk management operations.

The risk management process identifies the risks, develops appropriate risk management methods and regularly reports on risk issues to the risk management organisation and the Board of Directors. Risk management is part of Alma Media Corporation's internal control and, thus, is part of good corporate governance. Alma Media sets limits and procedures for quantitative as well as qualitative risks in writing in its risk management system. Alma Media classifies its business risks as strategic, operational and financial risks.

Alma Media's most significant strategic risks are related to disturbances in the economic operating environment, rapid changes in the competitive landscape and customer behaviour, the rapid development of technology and significant changes in regulation. Negative impacts on business operations can be prevented through the effective identification of strategic risks and taking sufficient preparatory measures. The continuous development of competence and rolling strategy work ensure the company's ability to adapt its business plans as necessary.

The management of Alma Media's operational risks and business continuity is focused on risk management and measures aimed at mitigating disturbances in various areas. The operational risks identified by Alma Media are related to data security, vulnerabilities in technology infrastructure and supply chains, the leveraging of intellectual property rights, as well as the Group's employees and their competence and physical safety.

Risk management ensures the flexibility and continuity of operations. A comprehensive framework is used to proactively identify, assess and manage potential risks in order to protect business operations and maintain uninterrupted services to customers. Data security risks are managed in various ways; for example, by improving proactive automation to detect server attacks in a timely manner

and by regularly training the employees on data security and data privacy. The ability to respond to data security breaches involving personal data is enhanced by continuously updated guidelines and training. Related guidance is also provided to the Group's subcontractors.

Business continuity planning is an important part of Alma Media's operational risk management. Its purpose is to enable the continuity of business in problematic circumstances by adopting an appropriate strategy and measures to protect people and property. This helps ensure the continuity of the Group's operations in the event of a disruption. The continuity plan systematically describes how the continuity of certain functions, processes or systems is ensured in the event of disruptions and how they are recovered, and the actions to be taken to mitigate adverse impacts and accelerate recovery. The continuity plan is updated when significant changes in the operating environment require it.

Alma Media's financing risks are related to market, liquidity and credit risks as well as risks in operational activities. Market risk occurs when potential losses arise from changes in the market situation, such as fluctuations in interest rates or exchange rates. Liquidity risk occurs if Alma Media is unable to meet its short-term or long-term finan-

cial obligations. Credit risk, in turn, occurs when customers, suppliers or partners are unable to meet their financial obligations. Operational risks and financial reporting risks cause potential losses or inaccuracies in financial reporting, which may be due to inadequate or failed internal processes, systems or human error.

Risks related to corporate governance and sustainability include environmental risks (climate change), governance-related risks and risks pertaining to social responsibility (employees, consumers, value chain).

These risks are associated with potential consequences such as fines, reputational damage, legal disputes, a negative customer experience and a poor employee experience. Managing these risks is an important part of the sustainable management of business operations.

The strategic, operational and financial risks related to Alma Media's business and the actions taken to mitigate them are described in more detail in the Report by the Board of Directors. Financial risks are also described in more detail in the notes to the consolidated financial statements.

Internal audit

In Alma Media Group, internal audit functions have been incorporated into the responsibilities of Alma Media Corporation's financial administration. Internal audits test the effectiveness of processes and the controls included in them. Internal auditing is carried out by means of monitoring reports as well as separate reviews.

Auditing

The General Meeting of Shareholders annually elects an auditor and deputy auditor for the Group.

An auditing firm can also be appointed as the auditor. If an auditing firm that is entered in the register of auditors of the Finnish Patent and Registration Office (PRH) and whose key audit partner is an Authorised Public Accountant is appointed the auditor, no deputy is required.

The term of office of the auditors expires at the close of the next Annual General Meeting following their election. The auditor's task is to ensure that the financial statements are prepared in accordance with current regulations and that they provide correct and sufficient information on the company's result, financial position and other aspects of the business for the stakeholders.

As part of their annual auditing assignment, the auditors of Alma Media Corporation audit the accounting and governance of the business units. The requirements set by the internal audit are taken into account in the audit plans.

The auditors submit their report to Alma Media Corporation's shareholders at the Annual General Meeting. Furthermore, the auditors submit an annual summary of their auditing plan and a written report on the entire Group to the Board of Directors and Audit Committee in conjunction with the publication of each interim report and the annual financial statements. In addition, the auditors provide a separate report on any observations concerning the audit of the financial year to the Group's financial management and the Audit Committee.

Alma Media Corporation's Annual General Meeting 2025 elected Authorised Public Accountants Ernst & Young Oy as the company's auditors, with Terhi Mäkinen, Authorised Public Accountant, as the principal auditor. Ernst & Young is the auditor of the majority of the subsidiaries of Alma Media Group.

Alma Media Group's auditing fees for 2024 amounted to EUR 287 480. In addition, the auditing firm Ernst & Young charged the Group a total of EUR 83,109 in fees for other services in the 2025 financial year. Ernst & Young has served as the Group's auditor since 2024.



Alma Media Corporation

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