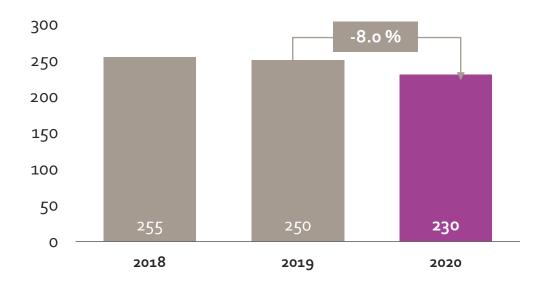
### FY 2020: An Exceptional Year Requiring Agility And Resilience

CEO Kai Telanne and CFO Juha Nuutinen



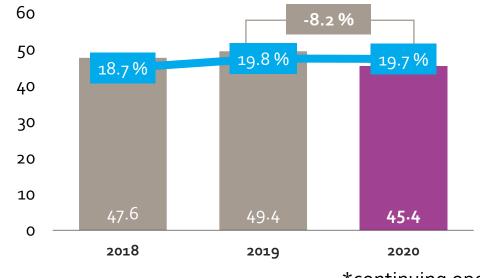
# Securing Profitability In A Challenging Environment

- Decline in revenue slowed down towards year end as the operating environment recovered.
- With lower revenue, margin on par to 2019 due to cost savings and operational agility.
- EPS from continuing operations EUR 0.33 (0.41)
- Solid financial position enabling investments for growth.
- Board of Directors' dividend proposal of EUR 0.30 per share.



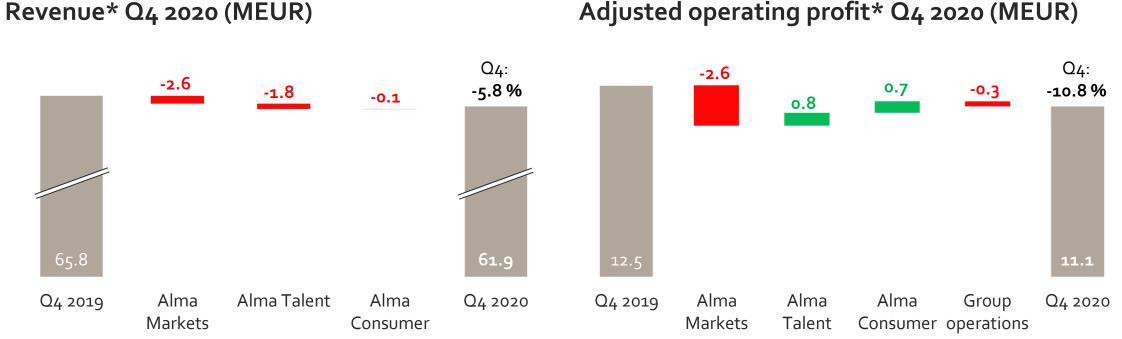
Revenue (MEUR)\*

#### Adjusted operating profit\* (MEUR) (% of revenue)



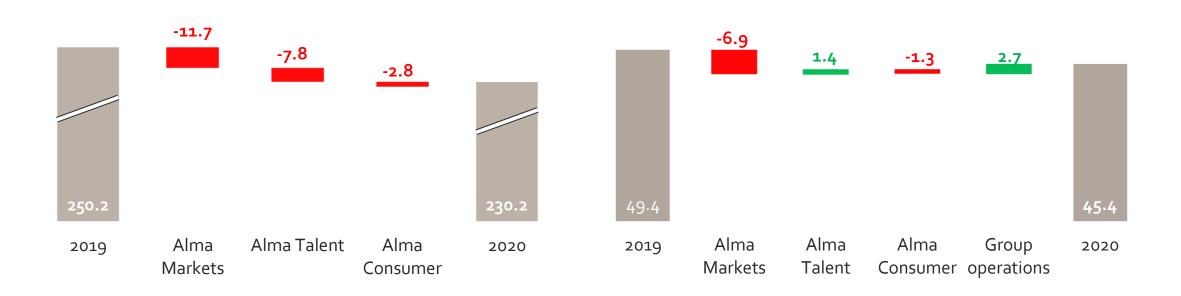
\*continuing operations

# Q4: Recruitment Sales Continued To Fall **Weighing Down Profitability**



Adjusted operating profit\* Q4 2020 (MEUR)

### FY 2020: COVID-19 Related Economic Slowdown Impacted Mostly Recruitment; Advertising Recovered And Strong Subscription Sales Continued



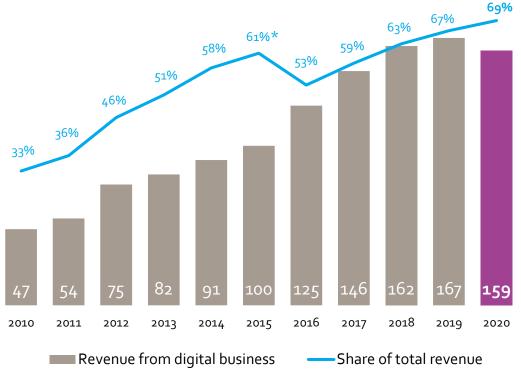
Revenue 2020\* (MEUR)

#### Adjusted operating profit\* 2020 (MEUR)

# **Digital Business Showing Recovery**

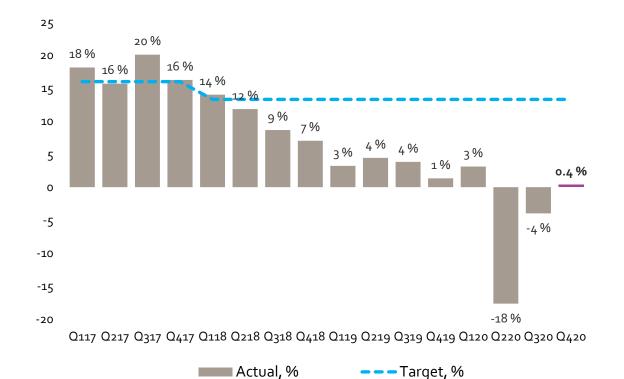
In continuing operations, digital business accounted for 69.3% of revenue in Q4 2020

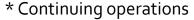
#### Share of digital business of Group revenue\*



\*Acquisition of Talentum in 2015

#### **Digital business growth\***





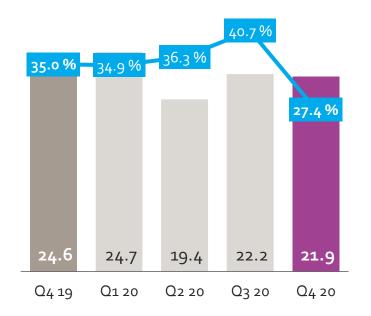
# **Development By Business Segments**



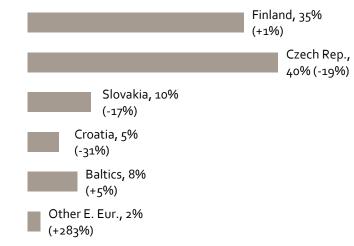
### Alma Markets Q4: Decline In Recruitment Continued, A Rebound In Marketplaces In Finland

- Revenue -10.8% to MEUR 21.9.
- In Alma Career countries, COVID-19 situation deteriorated but lockdowns had limited impact on client companies and invoicing continued to recover in Q4.
- Low level of invoicing in Q2 burdens recruitment revenue until H1 2021.
- Marketplaces recovered better than expected, especially housing and comparison services.
- Increase in marketing and product development costs to secure long-term competitiveness.
- Adj. operating profit -30.2% to MEUR 6.0.

# Revenue (MEUR) and adjusted operating margin (%)



Share of segment revenue by country in Q4 2020 (revenue change rates in brackets)



Share of segment revenue:

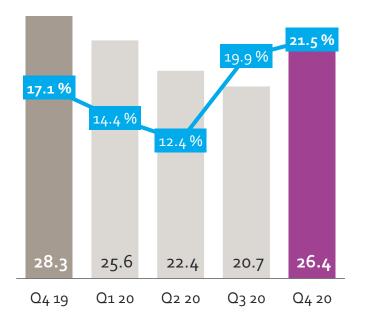
recruitment 69.9 % (-16.2 %), housing 20.5 % (+3.2 %) and cars 9.6% (+1.3 %).

Range of revenue decline in recruitment 2-32% % in Q4 (13-36 % in Q3)

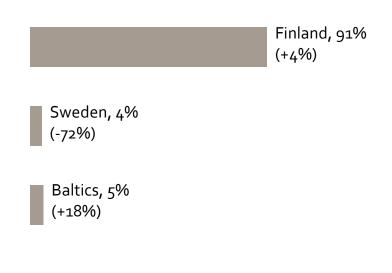
# Alma Talent Q4: Good Performance In Digital Content Sales, Services And Advertising

- Revenue -6.5 % to MEUR 26.4.
  Revenue of continuing operations +5%, excluding divested Swedish media businesses.
- Digital content sales remained strong (+42%).
- Services: positive development in telemarketing, digital B-to-B marketplaces and information services.
- Advertising exceeded y-on-y level, especially finance and car advertising recovered.
- Adjusted operating profit +17,2% to MEUR 5,7. Excluding divested businesses +29 % to MEUR 6.0.

# Revenue (MEUR) and adjusted operating margin (%)



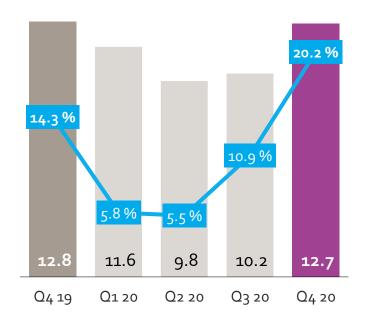
Share of segment revenue by country in Q4 2020 (revenue change rates in brackets)



# Alma Consumer Q4: Robust Recovery Of Digital Advertising Boosted Profitability

- Revenue -0.7% to MEUR 12.7.
- Digital advertising exceeded y-on-y level; increase especially in programmatic buying and in automotive and retail advertising compared to Q<sub>3</sub>.
- Content sales-16.8%, as travelling restrictions continued to affect singlecopy sales of Iltalehti.
- The level of visitors at Iltalehti.fi remains at a higher level and readers more committed, page views +15%\*.
- Adjusted operating profit +39.8 % MEUR 2.6.

Revenue (MEUR) and adjusted operating margin (%)





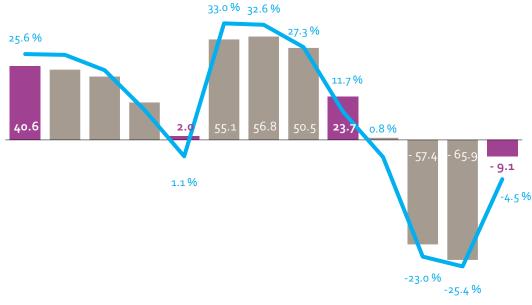
# **Financial Position**



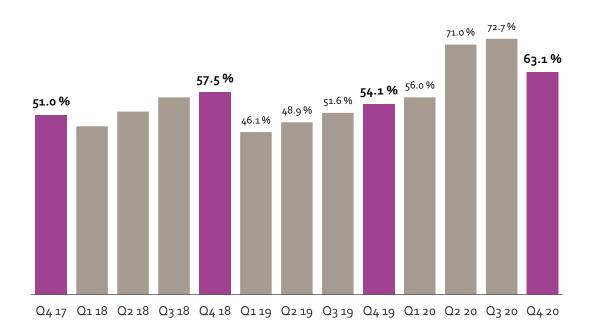
# **Solid Financial Position**

- At the end of December, gearing was -4.5 %. Net cash position of MEUR 9.1.
- Interest-bearing liabilities totalled MEUR 38.9, consisting entirely of lease liabilities.
- Equity ratio 63.1 %.

#### Net debt (MEUR) and gearing (%) Q4/2017–Q4/2020



#### Equity ratio Q4/2017–Q4/2020



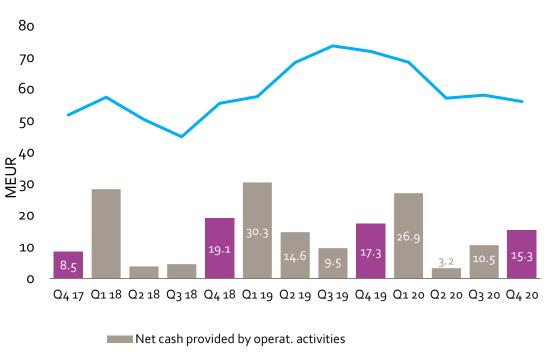
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# Stable Cash Flow\* Despite COVID-19

- Cash flow from operating activities in Q4 2020 was MEUR 15.3 (17.3). Decrease came from sold business units and lower profit in continuing operations.
- Cash flow from investment activities was MEUR-70.6 (6.1) in Q4 due to the acquisition of remaining shares in Alma Mediapartners Oy (MEUR 53) and increased stake in DIAS Oy (MEUR 15).
- No substantial increase in credit loss risks and no evidence of impairment risk concerning goodwill in Q4.

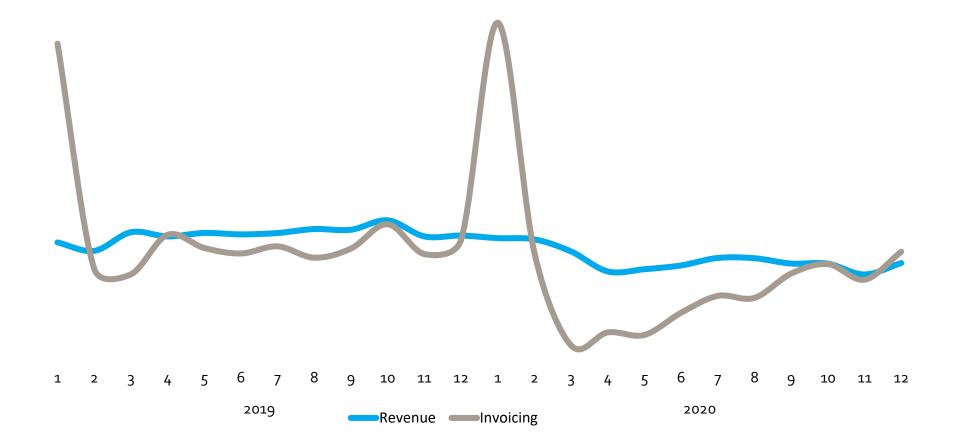
Capital expenditure and acquisitions, MEUR	10–12/ 2020	10–12/ 2019	2020	2019
Capex	0.4	0.7	3.6	2.5
Acquisitions	81.7	0.0	87.8	10.2
Total	82.1	0.7	91.4	12.6

#### Operating cash flow and capital expenditure



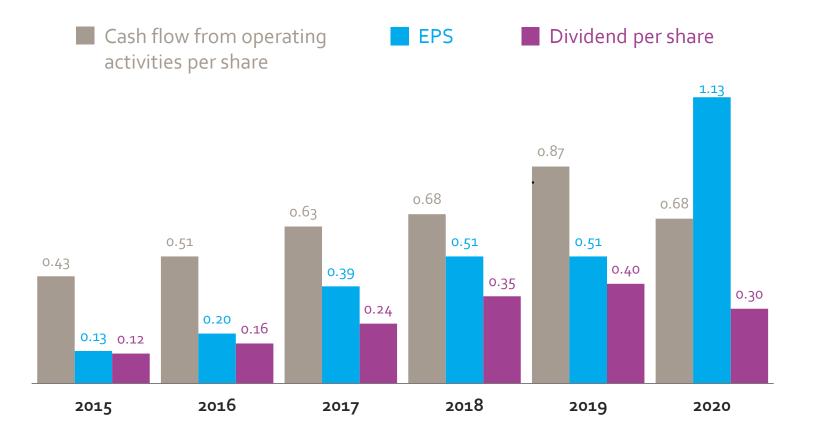
Net cash provided by operat. activities, rolling 12 months

### **Revenue & Invoicing Recognition In LMC**



# **DPS And EPS**

- Earnings per share in Q4 2020 were EUR 0.08 (EUR 0.11).
- Adjusted items in Q4
  2020 MEUR -0.4
  (MEUR 0.2).
- The Board's dividend proposal is EUR 0.30 (0.40) per share.

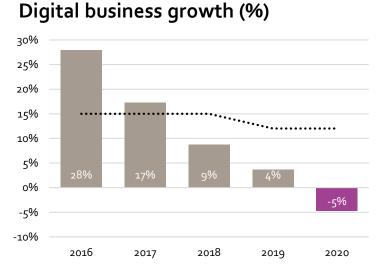


EPS for discontinued operations in 2020 were EUR 0.80 (0.10)

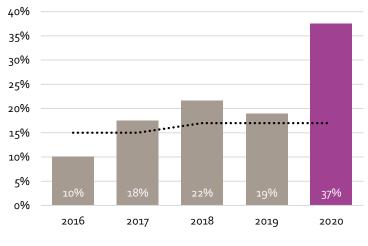
# Long-Term Financial Targets\*

Financial target	Long-term target level	Performance 2020
Digital business growth, %*	>12%	-5% 🔴
ROI, %**	>17%	37%
Dividend payout ratio	>50%	27%

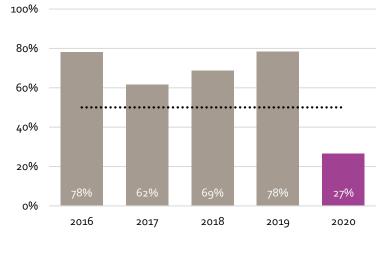
\* Includes continued and discontinued operations \*\* Includes adjusted items such as capital gain on the sale of the regional news media business







#### Dividend Payout Ratio (%)



Reported ·····

Reported ······ Target level

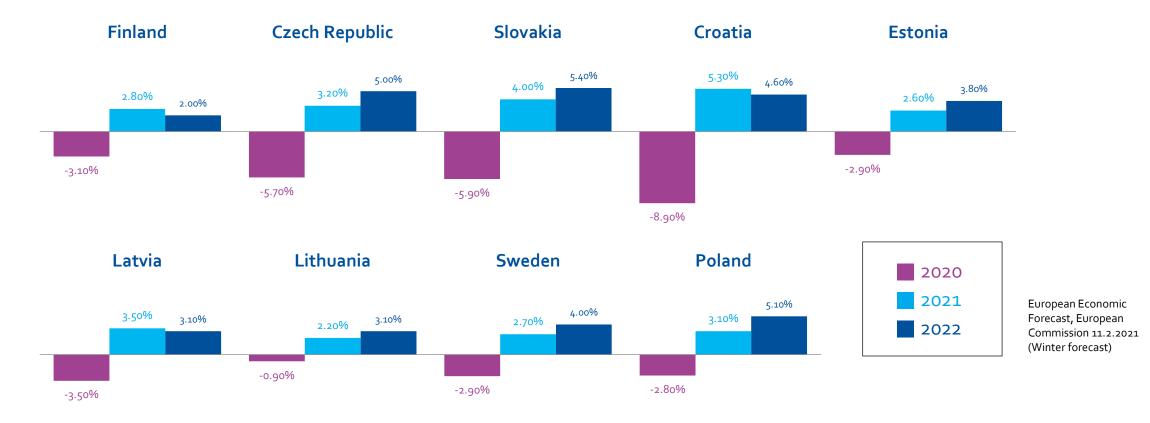
Reported ······ Target level

# **Operating Environment**



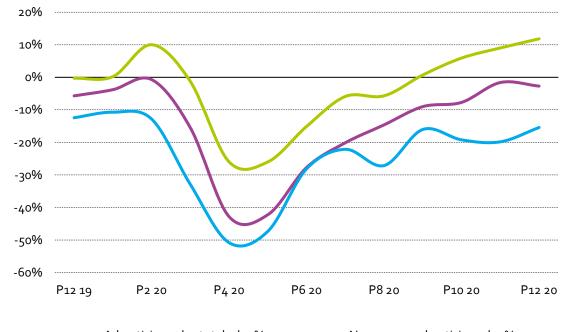
# European Commission: A Challenging Winter, But Light At The End Of The Tunnel

#### GDP forecasts in Alma's operating countries 2020–2022E



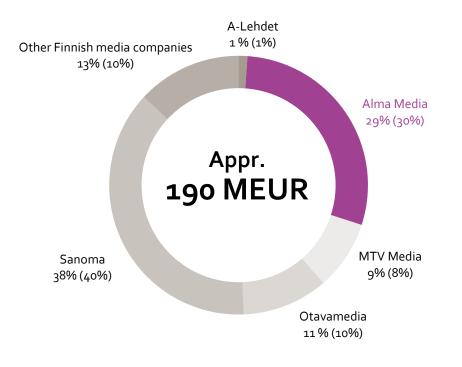
## **Finnish Advertising Market: Recovery Progressed During H2**

Monthly change in media advertising 12/2019–12/2020 Source: Kantar TNS



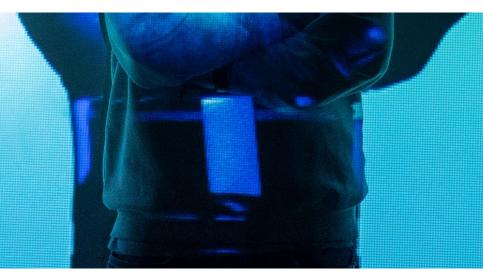
Newspaper advertising, chg % -Online advertising, chg %

#### Online advertising by Finnish media companies 2020 (2019) Source: Kantar TNS



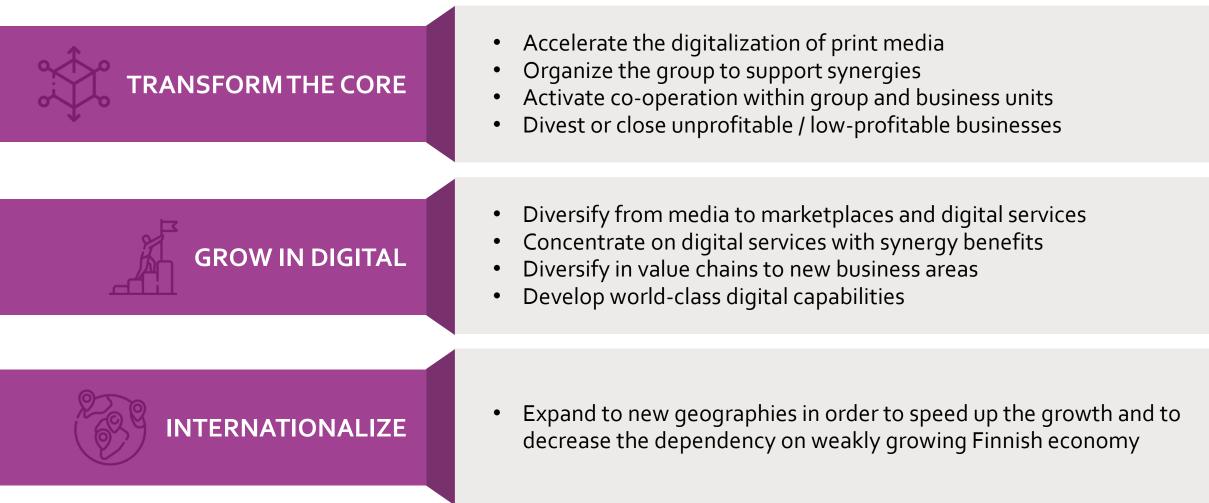


# Strategy And Outlook





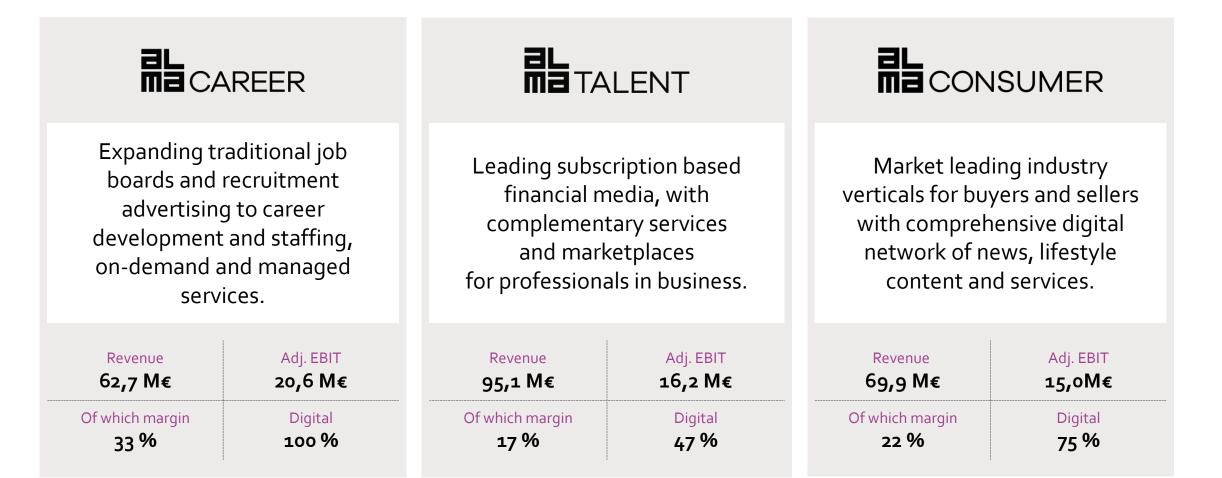
# **Alma Media Transformational Strategy**



# We Look For Growth Leaps With New Digital Platform Businesses

Create higher value for customers by facilitating transactions between the industry buyers and sellers 2) Build digital platform businesses in our key industries 1) Leverage our content & data to drive trust and transactions by solving the industry needs & problems Vertical vision, Media & content Home & living **Recruiting & career** Cars & mobility strategy & execution **PRODUCE HIGHER VALUE FOR CUSTOMERS FACILITATE INTERACTIONS & TRANSACTIONS** with added trust, digital tools, and operational efficiency with higher industry specialization, responsibility, and strength of relationship

### Alma Media Business Segments From 1<sup>st</sup> Of March 2021 And Drivers For Growth



# **Transactions In Q4**



**Alma Media** acquired remaining shares 35% in Alma Mediapartners Oy



Alma Career acquired 21.05 % of the share capital of Bolt Group Ltd, a technology company that specializes in staffing services through a directed share issue.

### DIAS

Alma Talent increased its ownership in the digital housing transaction service DIAS Oy to 80.5 % in December 2020.



Other minor investments by Alma Talent in Ilona.Works and Asuntopuntari.

# As Our Digital Transformation Progresses and Business Evolves, We Renew Our Revenue Reporting

#### Revenue split until Q4 2020

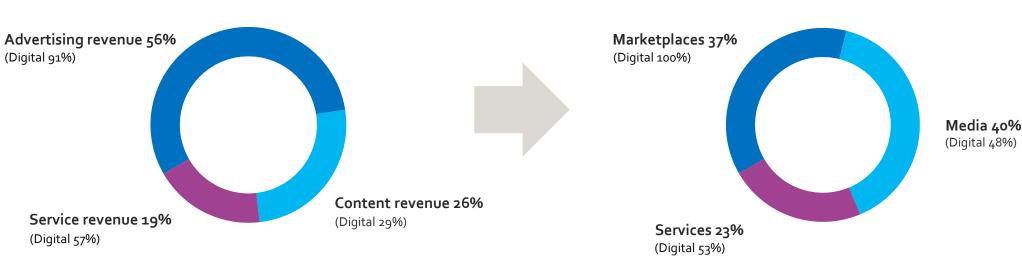
- Advertising
- Content
- Services

#### Reported Full-Year 2020

#### Revenue split starting from Q1 2021

Proforma 2020

- Marketplaces
- Media
- Services



# Outlook For 2021

- The uncertainty in Alma Media's operating environment is continuing due to the COVID-19 pandemic in 2021.
- In 2021, Alma Media expects its full-year revenue and adjusted operating profit for continuing operations to remain at the previous year's level.
- In 2020, the full-year revenue of the Group's continuing operations was MEUR 230.2 and the adjusted operating profit was MEUR 45.4.

#### Assumptions behind the outlook

- In recruitment business the delay between invoicing and the recognition of revenue will have a negative impact on the revenue performance in the first half of 2021.
- The negative effect of overhead costs due to the divestment of the regional media.

### Thank you! Questions?

#### Upcoming events in the investor calendar:

- Financial Statements, 25 February 2021
- AGM, 24 March 2021
- Q1 2021, 21 April 2021
- H1 2021, 21 July 2021
- Q3, 21 October 2021

